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24 November 1971

Minutes of a Meeting of the INTERAGENCY CLANDESTINE COLLECTION PRIORITIES COMMITTEE In Room 2 E 08, CIA Headquarters, at 1430, 18 November 1971

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CIA Chairman Col. George F. Iles, USAF, Air Force Member Lt. Col. Richard F. Judge, USA, Army Alternate Mr. William McAfee, State Department Member Mr. Bernard Dorr, State Department Alternate Mr. John Urban, Navy Acting Alternate Dr. Charles H. Reichardt, AEC Member USAF, DIA Member CIA Member CIA, Secretary CIA, Deputy Secretary

- 1. The Chairman observed that this was not an ideal time for a meeting in that recently announced changes in management of the Intelligence Community are in process of implementation, and the implications for IPC of any new directives can not be anticipated with precision. Nevertheless, since the Committee had not met for a year and since both he and some of the Members are new to it, he had thought it useful to exchange views on IPC procedures and the general adequacy of the IPC List.
- 2. The minutes of the meeting of 24 September 1970 were approved. The DIA Member, however, noted that he wished to comment on the statement in paragraph 5 that "each agency on the Committee must ultimately judge the responsiveness of the Clandestine Service to its needs as expressed in the IPC List." said it would be most helpful to DIA's management of requirements if Clandestine Service reports cited either the IPC requirement or the specific DIA requirement to which they were responsive. The ensuing discussion brought out a Clandestine Service position that past experiments along this line

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had not been effective and that duplication of collection effort could best be determined by comparison of the CS and DOD reports product. Re-examination of the question is, however, not excluded from the proposed review of IPC procedures.

- 3. Col. Iles endorsed the thrust of the DIA question, remarking that in a period of increasing budgetary stringency it is essential that duplication of collection effort be eliminated, and noting that the military's management of its own clandestine collection would be facilitated by a better knowledge of Clandestine Service allocations and capabilities. The Chairman noted that the military's clandestine collection was by definition "supplementary" and was intended to serve departmental needs. The Air Force, Army and DIA members all expressed a desire for better understanding of Clandestine Service capabilities, and some possible devices were discussed for indicating such capabilities with respect to IPC requirements.
- 4. In response to observations that the IPC List was so comprehensive as to obscure critical priorities, the Chairman indicated that some study would be given to whether the List could be presented in a manner which would better highlight priorities. He remarked that national intelligence requirements tended to fall into two categories: those reflecting information needs critical for national survival, and those that defined information needed to support day-to-day operations and policy decisions. The AEC Member pointed out that appropriate elements of the Community do indeed focus on critical intelligence needs in relation to resources; he cited the continuing work of the Critical Collection Priorities Committee and noted the role of the newly-established Intelligence Resources Advisory Committee in this respect.
- 5. The Secretary submitted a memorandum on the status of the IPC List. He noted that the goal of annual revision for each section of the List had been virtually reached. This should permit some relaxation of the pace at which Member agencies are being asked to review requirements. The schedule of revisions is now designed to avoid overloading analysts in any particular area. The Secretary thanked the Members for their cooperation during the period when the List was being made more current.
- 6. With respect to the agenda item on 'TPC Requirements in Relation to Intelligence Community Trends," the Chairman again noted

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that recent decisions affecting the structure of intelligence organization made definitive discussion of this subject difficult pending issuance of directives implementing these decisions. The proposed DCID 1/2 might also affect the IPC List, but it would be necessary to consider what adapations this would require if and when the directive is issued. The Chairman noted that one indubitable trend was toward budget reductions and that this demanded steady attention to elimination of lower-priority requirements.

7. There being no new business, the Chairman closed the meeting by observing that the Committee should plan to convene again in the early part of next year when new directives will have clarified changes in intelligence organization and their significance for IPC. The meeting adjourned at 1545 hours.

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